

Meeting Date
10/21/14



AGENDA	
Section	Unfinished Business
Item No.	IV.A.

**AGENDA REPORT**  
 BREVARD COUNTY BOARD OF COUNTY COMMISSIONERS

SUBJECT:	REVIEW AND APPROVAL, RE: RESULTS OF THE EMERGENCY SHELTER TASK FORCE, SUNSET, AND FUTURE GOALS
DEPT/OFFICE:	HOUSING AND HUMAN SERVICES DEPARTMENT

Requested Action:

It is requested that the Board of County Commissioners review a presentation from the Emergency Shelter Task Force, approve their goals for the future, and allow for the groups sunset per Resolution 2013-112.

Summary Explanation & Background:

On July 9, 2013, the Board of County Commissioners approved the creation of an Emergency Shelter Task Force (ESTF) to identify issues relating to homelessness, develop an implementation plan to address both immediate and long term strategies, funding options, and make recommendations for partnerships. The ESTF has been meeting on a monthly basis and are ready to present their findings as they approach the sunset date established in Resolution 2013-112.

As part of their review of homeless issues, the ESTF has determined that a Housing First model has the potential to have a greater impact than the current model of Housing Only. In order to further the adoption of the new model, the ESTF is recommending that they become a sub-committee of the Brevard Homeless Coalition upon their sunset as a Task Force. This will allow for a lead agency (Brevard Homeless Coalition) to oversee the identified goals and continue working toward a transition to a Housing First model.




Fiscal Impact: FY14/15 - There is no fiscal impact to the General Fund.

Contact: Chenita Joiner, CPD Manager (633-2007)

Clerk to the Board Instructions:

Exhibits Attached: (1) PowerPoint Presentation

Contract /Agreement (If attached): Reviewed by County Attorney Yes  No  PR

County Manager 	Assistant County Manager, Mel Scott	Department Director / Extension Ian Golden/5-2007 
Stockton Whitten	Assistant County Manager, Venetta Valdengo 	



Tammy Etheridge, Clerk to the Board, 400 South Street • P.O. Box 999, Titusville, Florida 32781-0999

Telephone: (321) 637-2001  
Fax: (321) 264-6972

October 22, 2014

**M E M O R A N D U M**

**TO:** Ian Golden, Housing and Human Services Director

**RE:** Item IV.A., Review and Approval of Results of the Emergency Shelter Task Force, Sunset, and Future Goals

The Board of County Commissioners, in regular session on October 21, 2014, acknowledged presentation by the Emergency Shelter Task Force; approved their goals for the future; and approved the Board to sunset per Resolution 2013-112.

Your continued cooperation is greatly appreciated.

Sincerely yours,

BOARD OF COUNTY COMMISSIONERS  
SCOTT ELLIS, CLERK

Tammy Etheridge, Deputy Clerk

# **Emergency Shelter Task Force Presentation October 21, 2014**

Established by Resolution 2013-112  
Adopted July 9, 2013

## **Goals of the Resolution**

- Identify Issues Related to Homelessness
- Identify Key Community Partners
- Develop an Implementation Plan to Address Immediate and Long Term Strategies
- Address Funding Options

## Designated Members

- Brevard County Probation
- Brevard County School Board
- Brevard County Sheriff's Office
- Brevard Homeless Coalition
- Chambers of Commerce
- Community Foundation of Brevard
- Faith Based Community
- Formerly Homeless Person
- Homeless Advocates
- Home Builders & Contractors Association
- Housing Finance Authority
- Interfaith Coalition
- Public Defender's Office
- Space Coast League of Cities
- State Attorney's Office
- United Way

## Participating Agencies

- Catholic Charities
- C.I.T.A. Mission
- Coalition for the Hungry & Homeless
- Community of Hope
- Daily Bread
- Family Promise
- Florida Adoption Center
- His Place Ministries
- Florida Adoption Center
- His Place Ministries
- Holy Name of Jesus Catholic Church
- Metropolitan Baptist Church
- National Homeless Veterans Support

## Issues Related to Homelessness

- 2,202 homeless children in Brevard<sup>1</sup>
- 262 identified homeless veterans in Brevard<sup>2</sup>
- No coordinated effort to help these families obtain affordable housing
- Multiple housing barriers
- Few supports that help families keep their housing
- Focus is on treatment first versus housing first

<sup>1</sup> Brevard Public Schools Students in Transition Liaison <http://goo.gl/6QsX2F>  
<sup>2</sup> 2013 Brevard County Homeless Point-in-Time Count <http://goo.gl/N74D9P>

## Working Partnerships

- Schools, hospitals, and other resource centers
- Locally-owned motels and churches
- Local landlords and realtors
- Local developers, builders, and investors
- Health Department and Tax Collector
- Social Security
- Local healthcare providers
- Local workforce agencies and clubs

## Working Partnerships (cont.)

- Local child care providers
- Local banks and credit unions
- Space Coast Area Transit
- Local auto dealers and small businesses
- Local grocers, farmers markets and restaurants
- Public utility providers
- Courts and law enforcement
- Technology innovators (Harris, GE, FIT, others)

## Implementation – Immediate

- Adopt a *coordinated system* to address the issue of homelessness in Brevard
- Put the system in place under the scope of the Brevard Homeless Coalition
- Coordinate street outreach, identification, and prioritization efforts **and get to work**

## How It Works

A coordinated system  
to address  
homelessness

## The Solution is Housing



But Not Housing Only...

**Housing First**

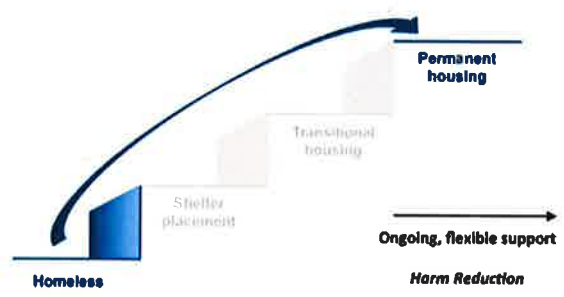
# NOT This

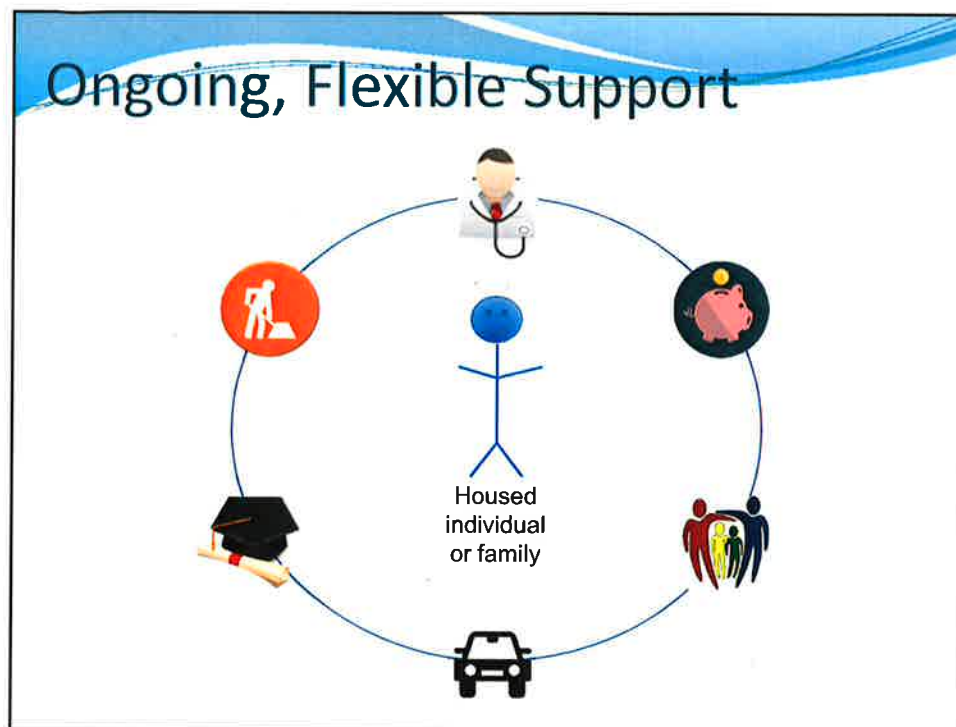
Traditional system approach



# This

Housing First approach





## Housing First Evidence Shows

- We can end chronic and episodic homelessness
- We cannot prevent all homelessness, but we can make it rare and of short duration<sup>4</sup>
- We can save our tax payers money<sup>5</sup>
- We can boost our local economy<sup>6</sup>

<sup>3</sup> Phoenix & Salt Lake End Chronic Homelessness with Housing First <http://goo.gl/iNAaV> <http://goo.gl/YCXuUz>  
<sup>4</sup> All a matter of perspective, Iain De Jong <http://goo.gl/mYEX3k> <http://goo.gl/C4AxZj>  
<sup>5</sup> Housing First projected to save \$21,000 per person per year in Central Florida <http://goo.gl/Vz6naU>  
<sup>6</sup> Rapid-Rehousing families 50% more likely to be employed <http://goo.gl/v23nXi>

## Benefits of Housing First

- Guides participants to the right supports using evidence-based assessment<sup>9</sup>
- Helps those with the greatest need first<sup>10</sup>
- Fosters a robust housing and ongoing support network that integrates public/private resources
- Facilitates participant choice<sup>11</sup> and greater independence
- Delivers home and community-centered service<sup>12</sup>
- Practices assertive engagement and harm reduction<sup>13</sup>
- Maintains a 1:15 case manager to participant ratio<sup>14</sup>

9-10-11 Housing-Based Case Management Best Practices <http://www.gmhhs.org>

## Housing First Does NOT

- Help all participants the same way
- Allow side doors
- Help those who can help themselves
- Make social workers the landlords
- Deliver service mainly from the office
- Practice retribution or reciprocity
- Have large case manager to participant ratios

## Success is Measured By

- Hitting a **monthly take down target**<sup>15</sup>
  - The number needed to get to zero by the goal date
- Housing stability success rate
  - should be 85% or greater<sup>16</sup>
- Creation and implementation of a web-based dashboard to increase transparency and overall outcomes

<sup>15</sup> Becky Kanis, Breaking out of Business as Usual <http://goo.gl/YZ9r9C>

<sup>16</sup> HUD Exchange on Housing First <http://goo.gl/RaOG1w>

## Implementation – Long Term

- Focus on locally-owned workforce housing projects
  - new builds and rehabs
  - scattered-site single-family and multi-family properties
  - 1,000 units
- End chronic and veterans homelessness in Brevard by Dec. 31<sup>st</sup>, 2016
- End episodic homelessness in Brevard by 2020, homelessness shall be rare and of short duration

## Potential Funding Sources

- Federal, state, and local grants
- Public and private investment
- System-level funding conduit through the Brevard Homeless Coalition

## 2014-2015 Goals

- Sunset the Emergency Shelter Task Force and put the system in place under the scope of the Brevard Homeless Coalition
- House **40** of our most vulnerable chronically-homeless veterans, and **250** of moderate need
- House **150** families with children experiencing episodic homelessness
- Complete assessment of Brevard's homeless through
  - Doubling of coordinated street outreach efforts
  - Holding a registry week supporting the annual 24-hour point-in-time count

